



# Likhmi Consulting Limited

CIN NO.: L45209MH1982PLC443003

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Email: [info@likhamiconsulting.com](mailto:info@likhamiconsulting.com) | Website: [www.likhamiconsulting.com](http://www.likhamiconsulting.com)

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**Date: 21st January, 2026**

**To,  
Dy. General Manager,  
Corporate Relationship Department,  
BSE Limited,  
P.J. Tower, Mumbai-400001  
Scrip Code: 539927**

**To  
The Secretary,  
The Calcutta Stock Exchange Limited  
7, Lyons Range,  
Kolkata-700001  
Scrip Code: 029378**

**Sub: Integrated Filing (Governance) for the 3<sup>rd</sup> quarter ended 31st December, 2025**

**Dear Sir,**

Pursuant to as per SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024 read with BSE Circular No. 20250102-4 and BSE Circular No. 20250113-56. We are submitting herewith the Integrated Filing (Governance) for the 03rd quarter ended December 31, 2025.

The above reports shall be placed before the Board of Directors in its forthcoming meeting.

The above information is also available on the website of the Company [www.likhamiconsulting.com](http://www.likhamiconsulting.com).

Kindly take the same on record & oblige.

**Yours Faithfully  
For Likhmi Consulting Limited**

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**Bulbul Amit Bhansali  
Company Secretary &  
Compliance Officer  
M.No. A33646**

| General information about company   |                           |     |
|---|---------------------------|-----|
| Scrip code  | 539927                    |     |
| NSE Symbol  | NOTLISTED                 |     |
| MSEI Symbol   | NOTLISTED                 |     |
| ISIN  | INE920T01011              |     |
| Name of the entity  | Likhmi Consulting Limited |     |
| Date of start of financial year   | 01-04-2025                |     |
| Date of end of financial year   | 31-03-2026                |     |
| Reporting Quarter Type  | Quarterly                 |     |
| Date of Quarter Ending  | 31-12-2025                |     |
| Type of company   | Equity                    |     |
| Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?                                  | Yes                       |     |
| Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?  | Yes                       |     |
| Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity? | No                        | NIL |
| Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?                                | No                        | NIL |
| Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?               | Yes                       |     |
| Risk management committee   | Applicable                |     |
| Market Capitalisation as per immediate previous Financial Year  | Top 2000 listed entities  |     |
| Is SCORE ID Available ?   | Yes                       |     |
| SCORE Registration ID   | s00929                    |     |
| Reason For No SCORE ID  |                           |     |
| Type of Submission  | Original                  |     |
| Remarks (website dissemination)   |                           |     |
| Remarks for Exchange (not for Website Dissemination)  |                           |     |

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**Annexure I****Annexure I to be submitted by listed entity on quarterly basis****I. Composition of Board of Directors**

Disclosure of notes on composition of board of directors explanatory

Whether the listed entity has a Regular Chairperson Yes

Whether Chairperson is related to MD or CEO No

| Sr | Title (Mr / Ms) | Name of the Director | PAN        | DIN      | Category 1 of directors                  | Category 2 of directors | Category 3 of directors | Date of Birth |
|----|-----------------|----------------------|------------|----------|--|-------------------------|-------------------------|---------------|
| 1  | Mr              | Pradip Kumar Ghosh   | AQNPG2930J | 07799909 | Non-Executive - Non Independent Director | Chairperson             |                         | 10-10-1968    |
| 2  | Mrs             | SHAGUN ASTHANA       | DZWPA1959L | 11309555 | Non-Executive - Non Independent Director | Not Applicable          |                         | 14-01-1999    |
| 3  | Mr              | RAHUL ANAND FULFAGAR | AAQPF8991H | 02182260 | Executive Director                       | Not Applicable          | CEO-MD                  | 23-04-1985    |
| 4  | Mrs             | AASHIMA SEHGAL       | CSQPA7206N | 11300431 | Non-Executive - Independent Director     | Not Applicable          |                         | 11-02-2000    |
| 5  | Mrs             | Oshika Jain          | BGEPJ7243P | 10660428 | Non-Executive - Independent Director     | Not Applicable          |                         | 15-07-1993    |
| 6  | Mrs             | Nikita Gautam Roy    | AQQPR0963H | 11162874 | Non-Executive - Independent Director     | Not Applicable          |                         | 01-02-1989    |

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**I. Composition of Board of Directors**

**Disqualification of Directors under section 164 of the Companies Act, 2013**

| Sr | Whether the director is disqualified? | Start Date of disqualification | End Date of disqualification | Details of disqualification | Current status |
|----|---------------------------------------|--------------------------------|------------------------------|-----------------------------|----------------|
| 1  | No                                    |                                |                              |                             | Active         |
| 2  | No                                    |                                |                              |                             | Active         |
| 3  | No                                    |                                |                              |                             | Active         |
| 4  | No                                    |                                |                              |                             | Active         |
| 5  | No                                    |                                |                              |                             | Active         |
| 6  | No                                    |                                |                              |                             | Active         |

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**I. Composition of Board of Directors**

| Sr | Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations] | Date of passing special resolution | Initial Date of appointment | Date of Re-appointment | Date of cessation | Tenure of director (in months) | No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations) | No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)] | Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations) | No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations) | Reason for Cessation | Notes for not providing PAN | Notes for not providing DIN |
|----|---|------------------------------------|-----------------------------|------------------------|-------------------|--------------------------------|--|---|---|--|----------------------|-----------------------------|-----------------------------|
| 1  | NA  |                                    | 04-08-2017                  | 12-08-2025             |                   |                                | 1  | 0   | 2   | 0  |                      |                             |                             |
| 2  | NA  |                                    | 01-10-2025                  |                        |                   |                                | 1  | 0   | 0   | 0  |                      |                             |                             |
| 3  | NA  |                                    | 01-10-2025                  |                        |                   |                                | 1  | 0   | 0   | 0  |                      |                             |                             |
| 4  | NA  |                                    | 01-10-2025                  |                        |                   | 3                              | 1  | 1   | 1   | 0  |                      |                             |                             |
| 5  | NA  |                                    | 28-06-2024                  |                        |                   | 18.03                          | 1  | 1   | 2   | 2  |                      |                             |                             |
| 6  | NA  |                                    | 25-06-2025                  |                        |                   | 6.06                           | 1  | 1   | 1   | 0  |                      |                             |                             |

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**Annexure 1**

**II. Composition of Committees**

Disclosure of notes on composition of committees explanatory

Textual Information(1)

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**Annexure 1 Text Block**

Textual Information(1)

Risk Management Committee applicable as per SEBI Notification 12th December, 2024 our company came in top 2000 listed entities as on 31.12.2024

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| Audit Committee Details                               |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Audit Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 10660428   | Oshika Jain               | Non-Executive - Independent Director     | Chairperson             | 28-06-2024          |                   |         |
| 2   | 11162874   | Nikita Gautam Roy         | Non-Executive - Independent Director     | Member                  | 25-06-2025          |                   |         |
| 3   | 07799909   | Pradip Kumar Ghosh        | Non-Executive - Non Independent Director | Member                  | 01-10-2025          |                   |         |

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| Nomination and remuneration committee                                       |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Nomination and remuneration committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 10660428   | Oshika Jain               | Non-Executive - Independent Director     | Chairperson             | 28-06-2024          |                   |         |
| 2   | 11162874   | Nikita Gautam Roy         | Non-Executive - Independent Director     | Member                  | 25-06-2025          |                   |         |
| 3   | 07799909   | Pradip Kumar Ghosh        | Non-Executive - Non Independent Director | Member                  | 01-10-2025          |                   |         |

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| Stakeholders Relationship Committee                                       |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Stakeholders Relationship Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 10660428   | Oshika Jain               | Non-Executive - Independent Director     | Chairperson             | 25-06-2025          |                   |         |
| 2   | 11300431   | AASHIMA SEHGAL            | Non-Executive - Independent Director     | Member                  | 01-10-2025          |                   |         |
| 3   | 07799909   | Pradip Kumar Ghosh        | Non-Executive - Non Independent Director | Member                  | 01-10-2025          |                   |         |

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| Risk Management Committee                                       |            |                           |  |                         |                     |                   |         |
|---|------------|---------------------------|--|-------------------------|---------------------|-------------------|---------|
| Whether the Risk Management Committee has a Regular Chairperson |            |                           |  |                         | Yes                 |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors                  | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |
| 1   | 10660428   | Oshika Jain               | Non-Executive - Independent Director     | Chairperson             | 25-06-2025          |                   |         |
| 2   | 11300431   | AASHIMA SEHGAL            | Non-Executive - Independent Director     | Member                  | 01-10-2025          |                   |         |
| 3   | 07799909   | Pradip Kumar Ghosh        | Non-Executive - Non Independent Director | Member                  | 01-10-2025          |                   |         |

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| Corporate Social Responsibility Committee                                       |            |                           |                         |                         |                     |                   |         |
|---|------------|---------------------------|-------------------------|-------------------------|---------------------|-------------------|---------|
| Whether the Corporate Social Responsibility Committee has a Regular Chairperson |            |                           |                         |                         |                     |                   |         |
| Sr  | DIN Number | Name of Committee members | Category 1 of directors | Category 2 of directors | Date of Appointment | Date of Cessation | Remarks |

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| Other Committee |            |                           |                         |                         |                         |         |
|-----------------|------------|---------------------------|-------------------------|-------------------------|-------------------------|---------|
| Sr              | DIN Number | Name of Committee members | Name of other committee | Category 1 of directors | Category 2 of directors | Remarks |

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**Annexure 1**

**Annexure 1**

**III. Meeting of Board of Directors**

| Disclosure of notes on meeting of board of directors explanatory |   |  | Maximum gap between any two consecutive (in number of days) | Notes for not providing Date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors as on date of the meeting | Number of Directors present* (All directors including Independent Director) | No. of Independent Directors attending the meeting* |
|--|---|--|---|------------------------------|--|---|---|---|
| Sr. No.  | Date(s) of meeting (if any) in the previous quarter | Date(s) of meeting (if any) in the current quarter |   |                              |  |   |   |   |
| 1  | 28-07-2025  |  |   |                              | Yes  | 7   | 7   | 4   |
| 2  | 30-09-2025  |  | 63  |                              | Yes  | 6   | 6   | 3   |
| 3  |   | 05-11-2025   | 35  |                              | Yes  | 6   | 6   | 3   |

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**Annexure 1**

**IV. Meeting of Committees**

| Disclosure of notes on meeting of committees explanatory |                                       |   |   |                               |                               |  |  |  |   |  |
|--|---------------------------------------|---|---|-------------------------------|-------------------------------|--|--|--|---|--|
| Sr   | Name of Committee                     | Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order) | Maximum gap between any two consecutive (in number of days) | Name of other committee       | Reason for not providing date | Whether requirement of Quorum met (Yes/No) | Total Number of Directors in the Committee as on date of the meeting | Number of Directors Present (All Directors including Independent Director) | No. of Independent Directors attending the meeting* | No. of members attending the meeting (other than Board of Directors) |
| 1  | Audit Committee                       | 28-07-2025  |   |                               |                               | Yes  | 3  | 3  | 2   | 0  |
| 2  | Audit Committee                       | 05-11-2025  | 99  |                               |                               | Yes  | 3  | 3  | 2   | 0  |
| 3  | Nomination and remuneration committee | 30-09-2025  |   |                               |                               | Yes  | 3  | 3  | 2   | 0  |
| 4  | Risk Management Committee             | 05-11-2025  | 35  |                               |                               | Yes  | 3  | 3  | 2   | 0  |
| 5  | Other Committee                       | 05-11-2025  |   | Independent DirectorS Meeting |                               | Yes  | 3  | 3  | 3   | 0  |

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## Annexure 1

### V. Affirmations

| Sr | Subject   | Compliance status (Yes/No) |
|----|---|----------------------------|
| 1  | The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015   | Yes                        |
| 2  | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee   | Yes                        |
| 3  | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee                                    | Yes                        |
| 4  | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee                                    | Yes                        |
| 5  | The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities) | Yes                        |
| 6  | The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                               | Yes                        |
| 7  | The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.                   | Yes                        |
| 8  | This report and/or the report submitted in the previous quarter has been placed before Board of Directors.  | Yes                        |
| 9  | Any comments/observations/advice of Board of Directors may be mentioned here:   | Textual Information(1)     |

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**Annexure 1**

| Sr | Subject           | Compliance status                        |
|----|-------------------|--|
| 1  | Name of signatory | Bulbul Amit Bhansali                     |
| 2  | Designation       | Company Secretary and Compliance Officer |

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Textual Information(1)

Risk Management Committee applicable as per SEBI Notification 12th December, 2024 our company came in top 2000 listed entities as on 31.12.2024

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| Details of Cyber security incidence  |                   |                            |
|--|-------------------|----------------------------|
| Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter |                   | No                         |
| Number of cyber security incidence or breaches or loss of data event occurred during the quarter   |                   |                            |
| Sr.  | Date of the event | Brief details of the event |

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| <b>Signatory Details</b> |  |
|--------------------------|--|
| Name of signatory        | Bulbul Amit Bhansali                     |
| Designation of person    | Company Secretary and Compliance Officer |
| Place                    | Mumbai                                   |
| Date                     | 21-01-2026                               |

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| <b>Investor Grievance Details</b>   |   |
|---|---|
| No. of investor complaints pending at the beginning of Quarter                  | 0 |
| No. of investor complaints received during the Quarter                          | 0 |
| No. of investor complaints disposed off during the Quarter                      | 0 |
| No. of investor complaints those remaining unresolved at the end of the Quarter | 0 |

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**Disclosure of Updates to Ongoing Tax Litigations or Disputes The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:**

| Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes |                            |  |   |  |
|--|----------------------------|--|---|--|
| Sr. No.  | Name of the opposing party | Date of initiation of the litigation / dispute | Status of the litigation / dispute as per last disclosure   | Current status of the litigation / dispute   |
| 1  | GST Department             | 09-09-2025                                     | Received Show Cause Notice No. 04/CGST/R-V/RBD/2025-26 dated 09-09-2025 for following contraventions in GSTR-3B: 1. has availed and utilized excess ITC amounting to Rs. 1,28,329/- (IGST) in GSTR3B against "all other ITC" than that available in GSTR2A. 2) Short payment of tax liability amounting to Rs. 90/- (45/- in CGST & SGST each) on account of Inward Supplies liable to Reverse Charge. Action Taken by the Company:- Company has replied to such notice vide letter dated 15-09- 2025 by giving explanation and reconciliation table which clearly shows that Company has not contravened any of the provisions of the Act. | Received mail from GST department on 04-11-2025 for personal hearing dated 14-11-2025 in respect of this matter. Consequent to hearing , Company paid the short payment of tax liability amounting to Rs. 90/- (45/- in CGST & SGST each) on account of Inward Supplies liable to Reverse Charge and filed DRC-03. Thereafter, Company received order in original No: 03/supdt/R-V/RBD /CGST/2025-26 dated 11-12-2025 wherein GST department has dropped the demand mentioned as follows:- 1) Demand of excess availed and utilized ITC amounting to Rs.1,28,329/- (IGST) 2) Demand of tax amounting to Rs. 90/- (CGST Rs.45/- and SGST Rs. 45/-) 3) Liability of payment of interest at applicable rate on demand amount mentioned above. 4) Liability of payment of penalty. |

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