



Likhmi Consulting Limited

CIN NO.: L45209MH1982PLC443003

Regd. Off.: Office 1, 2nd Floor, Plot No. 308/310, Daruwala Building, Dr. Cawasji Hormasji Lane,
Kalbadevi, Mumbai – 400002, Maharashtra, India
Mobile: +91-98331 83721 | Phone: 022-45249553
Email: info@likhamiconsulting.com | Website: www.likhamiconsulting.com

Date: 18th October, 2025

**To,
Dy. General Manager,
Corporate Relationship Department,
BSE Limited,
P.J. Tower, Mumbai-400001
Scrip Code: 539927**

**To
The Secretary,
The Calcutta Stock Exchange Limited
7, Lyons Range,
Kolkata-700001
Scrip Code: 029378**

Sub: Integrated Filing (Governance) for the 2nd quarter and half year ended 30th September, 2025

Dear Sir,

Pursuant to as per SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024 read with BSE Circular No. 20250102-4 and BSE Circular No. 20250113-56. We are submitting herewith the Integrated Filing (Governance) for the 02nd quarter and half year ended September 30, 2025.

The above reports shall be placed before the Board of Directors in its forthcoming meeting.

The above information is also available on the website of the Company www.likhamiconsulting.com.

Kindly take the same on record & oblige.

**Yours Faithfully
For Likhmi Consulting Limited**

Bulbul Amit Bhansali
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**Bulbul Amit Bhansali
Company Secretary &
Compliance Officer
M.No. A33646**

General information about company		
Scrip code	539927	
NSE Symbol	NOTLISTED	
MSEI Symbol	NOTLISTED	
ISIN	INE920T01011	
Name of the entity	Likhmi Consulting Limited	
Date of start of financial year	01-04-2025	
Date of end of financial year	31-03-2026	
Reporting Quarter Type	Half Yearly	
Date of Quarter Ending	30-09-2025	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	No	NIL
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	No	NIL
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	Yes	
Whether Annexure I (Part F) of the SEBI Circular dated December 31, 2024 related to Disclosure Of Loans / Guarantees / Comfort Letters / Securities Etc. is Applicable to the entity?	Yes	
Risk management committee	Applicable	
Market Capitalisation as per immediate previous Financial Year	Top 2000 listed entities	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	s00929	
Reason For No SCORE ID		
Type of Submission	Original	
Remarks (website dissemination)		
Remarks for Exchange (not for Website Dissemination)		

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Annexure I**Annexure I to be submitted by listed entity on quarterly basis****I. Composition of Board of Directors**

Disclosure of notes on composition of board of directors explanatory

Textual Information(1)

Whether the listed entity has a Regular Chairperson

Yes

Whether Chairperson is related to MD or CEO

No

Sr	Title (Mr / Ms)	Name of the Director	PAN	DIN	Category 1 of directors	Category 2 of directors	Category 3 of directors	Date of Birth
1	Mr	Pradip Kumar Ghosh	AQNPG2930J	07799909	Non-Executive - Non Independent Director	Not Applicable		10-10-1968
2	Mr	Babu Lal Jain	AFYPJ1165J	02467622	Executive Director	Not Applicable	CEO-MD	10-04-1972
3	Mr	Sanjoy Kumar Singh	DNJPS8125M	07684128	Non-Executive - Non Independent Director	Chairperson		13-12-1985
4	Mrs	Ruchi Gupta	BCDPG7924H	07283515	Non-Executive - Independent Director	Not Applicable		15-07-1982
5	Mrs	Heena Banga Sharma	BUSPB8776K	10193235	Non-Executive - Independent Director	Not Applicable		23-06-1992
6	Mrs	Oshika Jain	BGEPJ7243P	10660428	Non-Executive - Independent Director	Not Applicable		15-07-1993
7	Mrs	Nikita Gautam Roy	AQQPR0963H	11162874	Non-Executive - Independent Director	Not Applicable		01-02-1989

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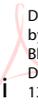
I. Composition of Board of Directors

Disqualification of Directors under section 164 of the Companies Act, 2013

Sr	Whether the director is disqualified?	Start Date of disqualification	End Date of disqualification	Details of disqualification	Current status
1	No				Active
2	No				Active
3	No				Active
4	No				Active
5	No				Active
6	No				Active
7	No				Active

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I. Composition of Board of Directors													
Sr	Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations]	Date of passing special resolution	Initial Date of appointment	Date of Re-appointment	Date of cessation	Tenure of director (in months)	No of Directorship in listed entities including this listed entity (Refer Regulation 17A of Listing Regulations)	No of Independent Directorship in listed entities including this listed entity [with reference to proviso to regulation 17A(1) & reg. 17A(2)]	Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations)	No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)	Reason for Cessation	Notes for not providing PAN	Notes for not providing DIN
1	NA		04-08-2017	12-08-2025			1	0	0	0			
2	NA		25-04-2006	24-05-2024	30-09-2025		1	0	0	0	Others		
3	NA		13-12-2018	12-08-2025	30-09-2025		1	0	2	0	Others		
4	NA		01-09-2015	01-09-2020	31-08-2025	120	0	0	0	0	Tenure Completion		
5	NA		24-07-2023		30-09-2025	26.08	2	2	3	2	Others		
6	NA		28-06-2024			15.03	1	1	2	2			
7	NA		25-06-2025			3.06	1	1	1	0			

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Textual Information(1)	<p>Notes : On 30-09-2025, Board of Directors in their meeting approved: 1) Resignation of Mrs. Heena Banga Sharma, (DIN: 10193235) Non Executive Independent Director of the Company with effect from 30th September 2025 after the close of business hours. 2) Resignation of Mr. Sanjoy Kumar Singh (DIN: 07684128) Non-Executive Director of the Company with effect from 30th September 2025 after the close of business hours. 3) Resignation of Mr. Babu Lal Jain (DIN: 02467622) Managing Director & CEO of the Company of the Company with effect from 30th September 2025 after the close of business hours. 4) Appointment of Mr. Rahul Anand Fulfagar (DIN: 02182260) as Managing Director & Chief Executive Officer (CEO) of the Company with effect from October 1, 2025 for a period of five years 5) Appointment of Ms. Shagun Asthana (DIN:11309555) as the Non-Executive Director with effect from October 1, 2025. 6) Appointment of Ms. Aashima Sehgal (DIN: 11300431) as the Non-Executive Independent Director with effect from October 1, 2025 upto 30/09/2030. Board of Directors at its meeting held on 30/09/2025 has been reconstituted the composition of the Board will be effected from 01/10/2025. Name of Directors / KMPs Designation / Category Mr. Rahul Anand Fulfagar (DIN: 02182260) Managing Director & Chief Executive Officer (Additional) KMP Mr. Pradip Kumar Ghosh (DIN: 07799909) Non-Executive Director (Chairperson of Board) Ms. Shagun Asthana (DIN:11309555) Non -Executive Director (Additional) Mrs. Nikita Gautam Roy (DIN: 11162874) Non-Executive Independent Director Mrs. Oshika Jain (DIN: 10660428) Non-Executive Independent Director Ms. Aashima Sehgal (DIN: 11300431) Non-Executive Independent Director (Additional) Miss. Dipti Jayant Kashid Chief Financial Officer-KMP Mrs. Bulbul Amit Bhansali Company Secretary Cum Compliance Officer-KMP</p>

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Annexure 1	
II. Composition of Committees	
Disclosure of notes on composition of committees explanatory	Textual Information(1)

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Annexure 1 Text Block

Textual Information(1)	<p>Board of Directors at its meeting held on 30/09/2025 has been reconstituted the composition of the committee of the Company will be effected from 01/10/2025. Audit Committee Name of Directors Designation / Category Mrs. Oshika Jain (DIN: 10660428) Non-Executive Independent Director-Chairperson Mrs. Nikita Gautam Roy (DIN: 11162874) Non-Executive Independent Director (Member) Mr. Pradip Kumar Ghosh (DIN: 07799909) Non Executive Director(Member) Nomination & Remuneration Committee Name of Directors Designation / Category Mrs. Oshika Jain (DIN: 10660428) Non-Executive Independent Director-Chairperson Mrs. Nikita Gautam Roy (DIN: 11162874) Non-Executive Independent Director (Member) Mr. Pradip Kumar Ghosh (DIN: 07799909) Non Executive Director(Member) Stake Holders Relationship Committee Name of Directors Designation / Category Mrs. Oshika Jain (DIN: 10660428) Non-Executive Independent Director-Chairperson Mrs. Aashima Sehgal (DIN: 11300431) Non-Executive Independent Director (Member) Mr. Pradip Kumar Ghosh (DIN: 07799909) Non Executive Director(Member) Risk Management Committee Name of Directors Designation / Category Mrs. Oshika Jain (DIN: 10660428) Non-Executive Independent Director-Chairperson Mrs. Aashima Sehgal (DIN: 11300431) Non-Executive Independent Director (Member) Mr. Pradip Kumar Ghosh (DIN: 07799909) Non Executive Director(Member)</p>
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Audit Committee Details							
Whether the Audit Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	10660428	Oshika Jain	Non-Executive - Independent Director	Chairperson	28-06-2024		Textual Information(1)
2	11162874	Nikita Gautam Roy	Non-Executive - Independent Director	Member	25-06-2025		
3	07684128	Sanjoy Kumar Singh	Non-Executive - Non Independent Director	Member	13-12-2018	30-09-2025	

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Textual Information(1)

Mrs. Oshika Jain as Chairperson of the Committee w.e.f. 25/06/2025 with the conclusion of Board Meeting.

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Nomination and remuneration committee							
Whether the Nomination and remuneration committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	10660428	Oshika Jain	Non-Executive - Independent Director	Chairperson	28-06-2024		Textual Information(1)
2	11162874	Nikita Gautam Roy	Non-Executive - Independent Director	Member	25-06-2025		
3	07684128	Sanjoy Kumar Singh	Non-Executive - Non Independent Director	Member	13-12-2018	30-09-2025	

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Textual Information(1)

Mrs. Oshika Jain as Chairperson of the Committee w.e.f. 25/06/2025 with the conclusion of Board Meeting.

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Stakeholders Relationship Committee							
Whether the Stakeholders Relationship Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	10660428	Oshika Jain	Non-Executive - Independent Director	Chairperson	25-06-2025		Textual Information(1)
2	10193235	Heena Banga Sharma	Non-Executive - Independent Director	Member	24-07-2023	30-09-2025	
3	07684128	Sanjoy Kumar Singh	Non-Executive - Non Independent Director	Member	13-12-2018	30-09-2025	

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Textual Information(1)

Mrs. Oshika Jain as Chairperson of the Committee w.e.f. 25/06/2025 with the conclusion of Board Meeting.

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Risk Management Committee							
Whether the Risk Management Committee has a Regular Chairperson					Yes		
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	10660428	Oshika Jain	Non-Executive - Independent Director	Chairperson	25-06-2025		Textual Information(1)
2	10193235	Heena Banga Sharma	Non-Executive - Independent Director	Member	24-07-2023	30-09-2025	
3	07684128	Sanjoy Kumar Singh	Non-Executive - Non Independent Director	Member	13-12-2018	30-09-2025	

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Textual Information(1)

Mrs. Oshika Jain as Chairperson of the Committee w.e.f. 25/06/2025 with the conclusion of Board Meeting.

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Corporate Social Responsibility Committee							
Whether the Corporate Social Responsibility Committee has a Regular Chairperson							
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks

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Other Committee						
Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks

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Annexure 1**Annexure 1****III. Meeting of Board of Directors**

Disclosure of notes on meeting of board of directors explanatory								
Sr. No.	Date(s) of meeting (if any) in the previous quarter	Date(s) of meeting (if any) in the current quarter	Maximum gap between any two consecutive (in number of days)	Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present* (All directors including Independent Director)	No. of Independent Directors attending the meeting*
1	20-05-2025				Yes	6	6	3
2	25-06-2025		35		Yes	6	6	3
3		28-07-2025	32		Yes	7	7	4
4		30-09-2025	63		Yes	6	6	3

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Annexure 1**IV. Meeting of Committees**

Disclosure of notes on meeting of committees explanatory										
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
1	Audit Committee	20-05-2025				Yes	3	3	2	0
2	Audit Committee	25-06-2025	35			Yes	3	3	2	0
3	Audit Committee	28-07-2025	32			Yes	3	3	2	0
4	Nomination and remuneration committee	20-05-2025				Yes	3	3	2	0
5	Nomination and remuneration committee	25-06-2025	35			Yes	3	3	2	0
6	Nomination and remuneration committee	30-09-2025	96			Yes	3	3	2	0

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Annexure 1**IV. Meeting of Committees**

Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reason for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
7	Stakeholders Relationship Committee	20-05-2025				Yes	3	3	2	0
8	Stakeholders Relationship Committee	25-06-2025	35			Yes	3	3	2	0
9	Risk Management Committee	25-06-2025				Yes	3	3	2	0

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Annexure 1**V. Affirmations**

Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c. Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable to the top 1000 listed entities)	Yes
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes
9	Any comments/observations/advice of Board of Directors may be mentioned here:	Textual Information(1)

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Annexure 1		
Sr	Subject	Compliance status
1	Name of signatory	Bulbul Amit Bhansali
2	Designation	Company Secretary and Compliance Officer

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Textual Information(1)	Risk Management Committee applicable as per SEBI Notification 12th December, 2024 our company came in top 2000 listed entities as on 31.12.2024

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Affirmations on Compliance Requirements for AGM (applicable only for the first half-year filing i.e., 2nd quarter)				
I. Affirmations				
Sr	Particulars	Regulation Number	Compliance status (Yes/No/NA)	If status is "No" details of non-compliance may be given here.
1	Copy of the annual report including balance sheet, profit and loss account, directors report, corporate governance report, BRSR & BRSR core, if applicable, displayed on website	46(2)	Yes	
2	Presence of Chairperson of Audit Committee at the Annual General Meeting	18(1)(d)	Yes	
3	Presence of Chairperson of the nomination and remuneration committee at the annual general meeting	19(3)	Yes	
4	Presence of Chairperson of the Stakeholder Relationship committee at the annual general meeting	20(3)	Yes	
5	Disclosure of the Secretarial Audit Report of the listed entity and the material subsidiaries in the Annual Report	24A(1)	Yes	
6	Compliance with the conditions laid down for Secretarial Auditor or the person signing the Secretarial Compliance Report	24A(1A), 24A(1B), 24A(1C)	Yes	
7	Submission of Annual Secretarial Compliance Report	24A(2)	Yes	
8	Whether "Corporate Governance Report" disclosed in Annual Report	34(3) read with para C of Schedule V	Yes	
Any other information to be provided				

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Annexure III		
1	Name of signatory	Bulbul Amit Bhansali
2	Designation	Company Secretary and Compliance Officer

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Additional Half yearly Disclosure DISCLOSURE OF LOANS / GUARANTEES / COMFORT LETTERS / SECURITIES ETC. (applicable only for half-yearly filings)			
Any Other Information for Disclosure of Loans / Guarantees / Comfort Letters / Securities Etc.			Textual Information(1)
I. Disclosure of Loans/ guarantees/comfort letters /securities etc. Refer note below			
(A)Any loan or any other form of debt advanced by the listed entity directly or indirectly to			
Entity	Aggregate amount advanced during six months	Balance outstanding at the end of six months	
Promoter or any other entity controlled by them	0	0	
Promoter Group or any other entity controlled by them	0	0	
Directors (including relatives) or any other entity controlled by them	0	0	
KMPs or any other entity controlled by them	0	0	
(B) Any guarantee / comfort letter (by whatever name called) provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed By			
Entity	Type (guarantee, comfort letter etc.)	Aggregate amount of issuance during six months	Balance outstanding at the end of six months(taking into account any invocation)
Promoter or any other entity controlled by them	0	0	0
Promoter Group or any other entity controlled by them	0	0	0
Directors (including relatives) or any other entity controlled by them	0	0	0
KMPs or any other entity controlled by them	0	0	0
(C) Any security provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed by			
Entity	Type of security (cash, shares etc.)	Aggregate value of security provided during six months	Balance outstanding at the end of six months
Promoter or any other entity controlled by them	0	0	0
Promoter Group or any other entity controlled by them	0	0	0
Directors (including relatives) or any other entity controlled by them	0	0	0
KMPs or any other entity controlled by them	0	0	0
(D) Additional Information			Textual Information(2)
II. Affirmations			
Affirmations		Compliance Status	Company Remarks
All loans (or other form of debt), guarantees, comfort letters (by whatever name called) or securities in connection with any loan(s) (or other form of debt) given directly or indirectly by the listed entity to promoter(s), promoter group, director(s) (including their relatives), key managerial personnel (including their relatives) or any entity controlled by them are in the economic interest of the company.		Yes	Textual Information(3)
Name	Dipti Jayant Kashid		
Designation	CFO		
Place	Mumbai		
Date	18-10-2025		

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Details of Cyber security incidence		
Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter		No
Number of cyber security incidence or breaches or loss of data event occurred during the quarter		
Sr.	Date of the event	Brief details of the event

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Signatory Details	
Name of signatory	Bulbul Amit Bhansali
Designation of person	Company Secretary and Compliance Officer
Place	Mumbai
Date	18-10-2025

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Investor Grievance Details	
No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	0
No. of investor complaints disposed off during the Quarter	0
No. of investor complaints those remaining unresolved at the end of the Quarter	0

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Disclosure of Updates to Ongoing Tax Litigations or Disputes The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:

Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes				
Sr. No.	Name of the opposing party	Date of initiation of the litigation / dispute	Status of the litigation / dispute as per last disclosure	Current status of the litigation / dispute
1	GST Department	09-09-2025	NA	Received Show Cause Notice No. 04/CGST/R-V/RBD/2025-26 dated 09-09-2025 for following contraventions in GSTR-3B: 1. has availed and utilized excess ITC amounting to Rs. 1,28,329/- (IGST) in GSTR3B against "all other ITC" than that available in GSTR2A. 2) Short payment of tax liability amounting to Rs. 90/- (45/- in CGST & SGST each) on account of Inward Supplies liable to Reverse Charge. Action Taken by the Company:- Company has replied to such notice vide letter dated 15-09-2025 by giving explanation and reconciliation table which clearly shows that Company has not contravened any of the provisions of the Act.

**Bulbul
Amit
Bhansali**

Digitally signed
by Bulbul Amit
Bhansali
Date: 2025.10.18
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